



Course Director: Fredrik Galtung, Tiri

BRIEF COURSE DESCRIPTION

Raising integrity standards is increasingly recognised as an effective tool to foster development and strengthen legitimate democratic governance. This course, held for the seventh year, meets a need for critical and strategic approaches to successfully reform institutions to improve levels of governance and integrity. Organisational integrity here refers in large measure to internal processes of control and value-driven reform. This course is aimed at managers, internal control specialists (e.g. investigators, compliance officers, inspectors, etc.) as well as civil society representatives. It will also be open to academics interested in offering similar courses at their own universities.

Integrity is a concept that requires the alignment of competence, accountability, corruption control, and core values. Experience suggests that only a multipronged strategy to improve integrity standards will overcome the problems posed by poor governance and corruption. A one-size-fits-all approach will not work. There is a growing recognition among leading policy practitioners that the cutting edge of sustainable reform lies at least in part in the interaction between different stakeholders. This course is one of the rare efforts to take a multi-stakeholder approach to achieve short and medium-term reform.

The approach offered by this course is interdisciplinary straddling law, economics, business, public administration, public sector ethics, as well as politics, statistical and ethnographic approaches. The course will familiarise participants with core ingredients to a strategic and critical approach for effective and sustainable organisational integrity reform and to raising integrity standards in public and private institutions.

The morning plenary session is centred on cases and experiences in solving specific problems in particular agencies and settings. Some of the world's foremost experts and practitioners in the field of integrity and anti-corruption will teach and lead discussions to help forge creative and contextually-sensitive solutions to a problem that burdens many societies and poses a major risk to programmes in business, government and civil society. The remainder of the day is devoted to specialist Policy Labs that explore practical, problem-solving solution to specific integrity challenges and contexts. Four policy labs are on offer this year:

Business Integrity in Emerging Markets policy lab aims to develop new insights into business integrity in emerging markets and why integrity innovation represents one of the biggest opportunities for market advantage, to gain strategies for collective action and engaging multiple stakeholders to strengthen the integrity performance of your business, and to foster an organizational learning culture in your company to promote business integrity.

New Frontiers in E-Accountability policy lab is offered for policy practitioners interested in using e-accountability to advance the public interest. It will focus on the steps an NGO can take to create and maintain state-monitoring tools based on public information and the capacities it must develop and/or tap into to achieve these goals. It will develop around the actual building of functioning monitoring tools based on actual data, which have a growing relevance to a large number of developing and transition countries.

(Re)Building the Post-War State from Below policy lab aims to bring together a small group of experts and practitioners to deliberate in depth on specific post-war challenges and approaches to (re)building the post-war state from below. This policy lab will set out the challenges in the process of state-building, including destabilizing corruption risks, and interventions that strengthen capacities and accountability mechanisms from below and aims to develop recommendations to tackle these challenges.

Strengthening Electoral Justice policy lab will address electoral integrity issues that are often left out in the reform agenda, will encourage strategic thinking, and explores emerging international standards of electoral justice and each major stakeholder in a democracy can both strengthen and undermine this outcome. The discussions will focus on how the Electoral Management Bodies and civil society organisations can, in particular, leverage other stakeholders to improve electoral justice outcomes.

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Application deadline: March 1, 2011

For further academic information on the course and on eligibility criteria and funding options please visit the web site

<http://www.summer.ceu.hu/leadership>

CEU Summer University

✉ P.O. Box: Budapest 5, P.f.: 1082, H-1245,

☎ (36 1) 327 3811, Fax: (36-1) 327-3124

E-mail: summeru@ceu.hu * * * Skype: ceu-sun

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